The Case for Hosted Exchange

An Osterman Research White Paper



Osterman Research, Inc.

EXECUTIVE SUMMARY

OVERVIEW

Email is absolutely critical to those who use it. For example:

- An Osterman Research survey found that users spend roughly 2.5 hours per day working in their email system and send or receive a total of 110 emails on a typical workday.
- The same survey found that 42% of email users are employing email more now than they were 12 months ago despite the increasing use of collaboration, social media and other tools.
- Osterman Research estimates that the worldwide installed base for Microsoft Exchange is 180 million users², making it the leading business-grade messaging system in use in terms of total number of seats.

Clearly, email is absolutely critical to users and the organizations that deploy it, and it is becoming more so over time.

THE BOTTOM LINE

Because email and messaging capabilities are so critical, they have in some respects become like a utility: like electricity, for example, email is so critical to the operation of any organization that it no longer provides any substantive competitive differentiation between companies. Like other utilities, then, the goal is to a) ensure that service remains available as close to 100% of the time as possible while b) simultaneously being provided as inexpensively as possible. For many organizations, managing email internally is a thing of the past, just like producing one's own electricity is a concept of the past.

A growing number of organizations are finding that the way to accomplish this is through the use of Microsoft Exchange as a hosted service, a model in which a remote third party provider manages all backend services for a flat monthly per user fee. The advantages of this approach for organizations that want to realize the benefits of Exchange are that uptime of the Exchange infrastructure can be very high and the cost of managing Exchange can be reduced significantly – typically more than 50% compared to on-premises management, as shown in the following table. Further, the use of a hosted Exchange service allows an in-house IT staff to be deployed to other projects that will provide more value to the organization as a whole.

Figure 1
Monthly, Three-Year Cost of Ownership per Seat for Hosted and OnPremises Microsoft Exchange

DELIVERY MODELS	10 Users	100 Users	1,000 Users
On-premises	\$389.78	\$37.29	\$20.72
Hosted	\$27.00	\$12.25	\$9.85
\$ SAVINGS FROM USING HOSTED EXCHANGE	\$362.78	\$25.04	\$10.87
% SAVINGS FROM USING HOSTED EXCHANGE	93%	67%	52%

Because email and messaging capabilities are so critical, they have in some respects become like a utility.

¹ Results of a Survey With Email Users; Osterman Research, Inc.

² Source: Osterman Research interviews and estimates

ABOUT THIS WHITE PAPER

This white paper discusses the benefits of the hosted model for managing Exchange. It also lays out the detailed costs of managing a hosted versus an on-premises Exchange environment.

WHAT IS HOSTED EXCHANGE?

Microsoft Exchange Server is the leading business-grade messaging system employed in North America and is currently used by 180 million people worldwide. Exchange offers a number of capabilities, including email, calendaring, task management, address lists, and access to shared document repositories, and other functions. Exchange was originally introduced in June 1996 and has been upgraded several times since to include additional and enhanced features. It is now a mature product.

ENTER HOSTED EXCHANGE

Hosted Exchange has been offered for several years by a large and growing number of providers around the world. There are a large number of hosted Exchange services worldwide, although these vendors vary widely in terms of their capabilities, the number of users they support, the ancillary services they provide, their pricing, etc. There are currently several million users of hosted Exchange and Office 365 worldwide.

WHO IS THE IDEAL CANDIDATE FOR HOSTED EXCHANGE?

There is a perception that hosted Exchange is intended only for small businesses, while on-premises Exchange is better suited to mid-sized and large organizations. While this has been the conventional wisdom for some time, and while smaller organizations can realize the most significant per-seat savings from the use of hosted Exchange, larger organizations are realizing the benefits of migrating to a hosted Exchange model.

BENEFITS FOR IT

WHAT BENEFITS CAN YOU EXPECT?

Why should your organization consider migrating to hosted Exchange? There are a number of important reasons to consider doing so that are focused on direct costs, opportunity costs, security and other benefits, as discussed below.

LOWER COSTS

Many decision makers believe that an internally managed Exchange deployment is less expensive to deploy and operate than hosted Exchange. While in some cases that perception is accurate, very often it is not. Osterman Research's cost models have demonstrated that an on-premises, 100-seat Exchange deployment costs nearly \$60 per seat per month over a three-year system lifetime, while a 1,000-seat deployment costs just over \$44 per seat per month³. Given that hosted Exchange offerings are priced substantially less than this, the direct cost savings from using hosted Exchange are substantial. It is also important to note that leading providers of hosted Exchange include the licensing costs as part of their service, further reducing the cost of hosted compared to on-premises Exchange.

MORE PREDICTABLE COSTS

Further, a hosted Exchange deployment provides more predictable costs than onpremises deployments because the cost per seat is fixed over the lifetime of the contract with the hosting provider. This predictability of costs manifests itself in two important ways: A hosted
Exchange
deployment
provides more
predictable costs
than on-premises
deployments
because the cost
per seat is fixed
over the lifetime
of the contract
with the hosting
provider.

 $^{^{\}mbox{\tiny 3}}$ These costs include IT labor to manage the Exchange infrastructure.

- Unforeseen problems can create additional costs for an on-premises deployment, including natural disasters, power outages, moves to new facilities and other events that can add to the cost of managing on-premises Exchange in a somewhat unpredictable manner.
- An organization that continually adds users will, at some point, reach the
 maximum number of users that its infrastructure will support and will then have
 to add servers and other infrastructure to support new users. This creates a step
 function in the total cost of ownership for an Exchange environment can drive up
 the cost of Exchange management dramatically.

REDUCED OPPORTUNITY COSTS

Among the more important issues that any organization should consider is that of the opportunity cost of IT staff members or, in smaller organizations, individuals who are charged with maintaining on-premises systems. Most decision makers understand that finding and retaining qualified IT staff is not particularly easy. As a result, inhouse IT staff members should be used in a manner that allows them to provide maximum benefit to their employer, while also giving them a satisfying work experience that will motivate them not to go elsewhere. Using hosted Exchange frees IT staff members from the requirement to constantly monitor the servers to ensure continuous uptime, freeing them for work that is not only more interesting to them, but also more compelling for the business.

With hosted Exchange, IT staff can be deployed on projects that offer more competitive value to the organization and can also result in greater IT job satisfaction. For example, if an IT staff member can manage a messaging capability very well, he or she provides some level of value to the organization. However, if the same staff member spent the same amount of time implementing new CRM capabilities that could convert a higher proportion of prospects into customers, it is very likely that much greater value could be realized from the same level of effort.

ACCESS TO EXCHANGE EXPERTISE

Although Exchange is an easy system for users to employ, it is not a simple system to manage internally. It requires expertise in a number of areas, particularly when deploying a new version of the system, it requires expertise in each of the several server roles that comprise the Exchange platform, and it requires expertise in various other technologies that are integral to the Exchange ecosystem. The cost to develop this expertise can be high and, for smaller organizations, often prohibitive. In contrast, the use of a hosted Exchange provider can offer access to well-trained technical support staff that are available on a 24x7 basis that can typically resolve problems quickly and with minimum expertise from their customers.

The service aspect of hosted Exchange should not be overlooked when considering a provider of the service. Because few companies operate on an 8-to-5, Monday through Friday schedule, it is just as critical to have access to Exchange expertise at 11:00pm on a Saturday night as it is during normal business hours. This allows users to have their issues resolved in a timely manner without the cost and burden of maintaining in-house staff to manage a help desk, etc. In short, a specialist will virtually always offer better service and support when resolving Exchange-related problems.

ROBUST BUSINESS CONTINUITY AND DATA BACKUP

One of the more compelling benefits of hosted Exchange is the fact that a third party is managing the entire backend infrastructure, thereby minimizing the impact of major and minor services outages and the ensuing loss of email that can impact any business. For example, a hurricane or tornado can knock on-premises systems out for days or even weeks, while less serious problems like power outages or storms can bring down messaging capabilities for hours or even a few days. While these events can also impact providers of hosted Exchange services, leading providers will back up their customers' email, allowing uninterrupted receipt of email for customers until

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they can come back online. This is something that a non-technical staff member or senior executive can do.

Further, in the event that a customer's facilities are made unavailable for any length of time, employees can still access their hosted Exchange accounts from anywhere using a Web browser, a mobile device or a copy of Outlook or Entourage on their home computer.

RAPID DEPLOYMENT AND SCALING

One of the chief benefits of hosted Exchange is the speed with which email services can be deployed. For example, deploying hosted Exchange typically requires little more than the modification of an MX record and possibly a change in the configuration of local email clients. Adding new users to an existing hosted Exchange deployment normally requires just some simple modifications in a Web-based administration tool. This makes it easy to add or eliminate small numbers of users, or even entire business operations, which is particularly important when integrating merged or acquired companies into an Exchange infrastructure.

DEPLOYMENT FLEXIBLITY

A hosted Exchange capability allows organizations to be more flexible in the way that they deploy email to their employees. For example, a company may opt to manage Exchange in-house for its corporate headquarters, but provide hosted Exchange to each of its field offices that do not have an in-house IT staff. This allows the organization to provide highly available messaging services that provide a consistent user experience across the entire organization, but at much lower cost than if the IT staff was used to manage the satellite offices.

RELATIVELY PAINLESS MIGRATION TO NEW EXCHANGE VERSIONS

Migrating from one version of Exchange to another is just that – a migration, not an upgrade. Because Exchange does not allow an in-place upgrade to a new version, the cost of migration can be very high and even prohibitive for smaller organizations. Using a hosted Exchange provider, on the other hand, minimizes or even eliminates the cost of migration, since some providers will migrate their customers to a new version at no charge. Not only does this minimize the IT pain and the time required to migrate, not to mention the potential for downtime in the system, but it also dramatically reduces the overall cost of Exchange management over the long term.

MINIMIZING THE IMPACT ON THE INTERNAL NETWORK Another

important benefit of hosted Exchange is that much of the network traffic that would normally take place with an on-premises deployment of Exchange is transferred to the hosting provider. For example, a hosted Exchange provider that also offers anti-virus and anti-spam filtering will eliminate 75% or more of the email that would normally come into the network as spam, only to be quarantined and eventually discarded by end users. This saves significantly on both bandwidth and storage, costs that are growing exponentially and unpredictably in smaller organizations.

ROBUST PHYSICAL SECURITY

Virtually all leading hosted Exchange providers operate very secure physical facilities that include video surveillance capabilities, multiple employee access points using multi-factor authentication, tracking and monitoring tools and other capabilities that protect their customers' data from being compromised. In most cases, the security provided by hosted Exchange providers exceeds the security that their customers could afford to deploy.

Measures, such as SOC 2 audits or WebTrust certification, can provide an extra level of assurance for customers. SOC 2 Type II, for example, is a set of professional auditing standards that assesses the internal controls that a provider uses, as well as

One of the chief benefits of hosted Exchange is the speed with which email services can be deployed. the auditor's opinion on the effectiveness of these controls. These are measured across five primary "trust principles" for security, availability, processing integrity, confidentiality and privacy. It's important to review content for all five areas for a cloud provider.

THE ABILITY TO FOCUS ON CORE BUSINESS PROCESSES

The use of hosted Exchange allows an organization to focus more on its core business processes rather than devoting resources to managing its Exchange infrastructure. While many IT decision makers believe that managing messaging capabilities is part of their core competency, that is really not the case in most organizations. Letting a hosted Exchange provider manage key messaging capabilities is most often a better use of IT staff members' time, as discussed above.

THE ABILITY TO DEPLOY A HYBRID SOLUTION

Many organizations will want to maintain at least some part of their Exchange infrastructure in-house. The use of a hosted Exchange provider allows this sort of hybrid solution. For example a corporate headquarters with thousands of users could have Exchange deployed in-house, while remote offices that do not have dedicated IT staff or specialized Exchange expertise could use a hosted solution. This permits all users in the company to have the same experience with Outlook or Entourage and with their mobile devices, while at the same time driving down the cost and complexity of managing Exchange.

Another variant of the hybrid approach can be to offer hosted Exchange for some users and a less feature-rich email offering for other users whose needs are not as sophisticated. For example, an organization could deploy hosted Exchange for office workers while deploying an email-only, non-Exchange solution for workers behind retail counter or on a factory floor.

BENEFITS FOR END USERS

BENEFITS FOR END USERS

While IT can benefit significantly from a hosted Exchange deployment, so can end users. Among the many user benefits associated with the use of hosted Exchange are those discussed below.

A VARIETY OF ACCESS OPTIONS

A hosted Exchange account can be accessed via Microsoft Outlook on Windows, Microsoft Outlook on the Mac, and from any leading Web browser, including Apple Safari. This permits users to access their email, calendar, tasks, address lists, Exchange public folders and other content and data sources from virtually any desktop, laptop, netbook or other platform. In addition, an Exchange account can also be accessed from any POP or IMAP client, including Zimbra Desktop.

WINDOWS AND MAC SUPPORT

While Apple Mail, the mail client that comes with Mac OS X, has allowed users to access Exchange for many years as a POP or IMAP client, Snow Leopard, introduced in August 2009, began Apple's full support for Exchange. Exchange support is also built into iCal, the default Mac calendaring application; and Address Book, all of which come standard on a Mac. While lacking some of the features of Entourage, Mail, iCal and Address Book provide robust and native functionality for hosted Exchange users.

MOBILE ACCESS

In addition to a variety of desktop and browser-based platforms, a hosted Exchange account can also be accessed using Windows Mobile, which is currently supported by the majority of mid-sized and large organizations; as well as BlackBerry devices and iPhones, among other platforms. This is a critical issue, since a large and growing number of email users consider their mobile platform to be a critical component of their email access – for some users, it is their primary email platform after hours.

While IT can benefit significantly from a hosted Exchange deployment, so can end users. Also, in the context of mobility, for organizations that employ BlackBerry devices a hosted solution can provide further cost savings, since it eliminates the need to manage a BlackBerry Enterprise Server infrastructure on-premises.

SYNCHRONIZATION ACROSS ALL PLATFORMS

One of the key benefits of hosted Exchange is that users who create content in Exchange will see it automatically synchronize across all of their access devices. For example:

- A user can create an appointment in Microsoft Outlook on their desktop and it will appear very shortly thereafter on their Windows Mobile device.
- An email can be created using Outlook Web Access on a laptop and then appear in the Sent Items folder in Outlook on their desktop at home.

SUPPORT FOR "BIG M" MOBILITY

Mobility in the context of being able to access email, calendars, etc. on mobile devices is important. However, "Big M" mobility – the ability for individuals to work from any location on any device – is becoming more important as fewer workers have a permanent location assigned for their work. For example, a growing proportion of organizations allow employees to work from home and come into the office only when necessary, thus providing significant savings on facilities' leasing costs, power, HVAC and taxes.

Hosted Exchange is a key enabler of this capability because it allows workers to have access to their email, calendars, address lists, task management tools, etc. regardless of where they might be working – be it from home, a hotel room or a client's conference room. This can further add to the cost savings provided by a hosted Exchange deployment far beyond the IT-related savings that it provides.

COMPARING THE COST OF HOSTED VS. ON-PREMISES EXCHANGE

As noted earlier, hosted Exchange can significantly reduce the per-seat cost of an Exchange environment. As shown in the following three tables for organizations of 10, 100 and 1,000 users, the cost of hosted Exchange is significantly lower than for an on-premises deployment of Exchange.

One of the key benefits of hosted Exchange is that users who create content in Exchange will see it automatically synchronize across all of their access devices.

Figure 2 Three-Year Cost of Ownership for Hosted and On-Premises Microsoft Exchange $-\,10$ Users

HARDWARE	Hosted	On- Premises
	Exchange	Exchange
E-mail server (Dell PowerEdge)	\$0	\$5,280
Three-year ProSupport and Mission Critical four-hour, 7x24 Onsite Pack	\$0	\$1,064
AV/AS appliance (Barracuda Spam & Virus Firewall 200)	\$0	\$3,647
		On-
SOFTWARE	Hosted	Premises
	Exchange	Exchange
Exchange Server software	\$0	\$699
Exchange Client access licenses, 10	\$0	\$900
Software maintenance for 10 clients	\$0	\$350
Windows Server	\$0	\$882
Outlook clients, 10	\$540	\$620
		On-
LABOR	Hosted	
LABOR	Hosted Exchange	Premises
External consultant (4 hours per week at \$125 per	Hosted Exchange 0.025	
External consultant (4 hours per week at \$125 per hour)	Exchange 0.025	Premises Exchange
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1)	Exchange	Premises Exchange \$26,000
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1) IT admin cost (Year 2)	0.025 \$2,000	Premises Exchange \$26,000 \$32,000
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1)	0.025 \$2,000 \$2,100	Premises Exchange \$26,000 \$32,000 \$33,600 \$35,280
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1) IT admin cost (Year 2)	0.025 \$2,000 \$2,100 \$2,205	Premises Exchange \$26,000 \$32,000 \$33,600 \$35,280 On-
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1) IT admin cost (Year 2) IT admin cost (Year 3)	0.025 \$2,000 \$2,100 \$2,205 Hosted	Premises Exchange \$26,000 \$32,000 \$33,600 \$35,280 On- Premises
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1) IT admin cost (Year 2) IT admin cost (Year 3) HOSTING FEES	0.025 \$2,000 \$2,100 \$2,205 Hosted Exchange	\$26,000 \$32,000 \$33,600 \$35,280 On- Premises Exchange
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1) IT admin cost (Year 2) IT admin cost (Year 3)	0.025 \$2,000 \$2,100 \$2,205 Hosted	Premises Exchange \$26,000 \$32,000 \$33,600 \$35,280 On- Premises
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1) IT admin cost (Year 2) IT admin cost (Year 3) HOSTING FEES \$7.99 per user per month TOTAL THREE-YEAR TOTAL COST OF	\$2,000 \$2,100 \$2,205 Hosted Exchange \$2,876	Premises Exchange \$26,000 \$32,000 \$33,600 \$35,280 On- Premises Exchange \$0
External consultant (4 hours per week at \$125 per hour) IT admin cost (Year 1) IT admin cost (Year 2) IT admin cost (Year 3) HOSTING FEES \$7.99 per user per month TOTAL THREE-YEAR TOTAL COST OF OWNERSHIP	\$2,000 \$2,100 \$2,205 Hosted Exchange \$2,876 \$9,721	Premises Exchange \$26,000 \$32,000 \$33,600 \$35,280 On- Premises Exchange \$0 \$140,322

Figure 3 Three-Year Cost of Ownership for Hosted and On-Premises Microsoft Exchange $-\,100$ Users

HARRIWARE		On-
HARDWARE	Hosted	Premises
	Exchange	Exchange
E-mail server (Dell PowerEdge)	\$0	\$5,280
Three-year ProSupport and Mission Critical four-hour, 7x24 Onsite Pack	\$0	\$1,064
AV/AS appliance (Barracuda Spam & Virus Firewall 200)	\$0	\$3,647
		On-
SOFTWARE	Hosted	Premises
	Exchange	Exchange
Exchange Server software	\$0	\$699
Exchange Client access licenses, 100	\$0	\$9,000
Software maintenance for 10 clients	\$0	\$3,500
Windows Server	\$0	\$882
Server OS software client access licenses or equivalent, additional 75 (Windows only)	\$0	\$3,077
Clients, 100	\$5,400	\$6,200
		On-
LABOR	Hosted	Premises
	Exchange	Exchange
FTE IT admins (\$80,000/year fully burdened salary		
growing at	0.05	0.4
5% per year)		
IT admin cost (Year 1)	\$4,000	\$32,000
IT admin cost (Year 2)	\$4,200	\$33,600
IT admin cost (Year 3)	\$4,410	\$35,280
		On-
HOSTING FEES	Hosted	Premises
	Exchange	Exchange
\$7.25 per user per month	\$26,100	\$0
TOTAL THREE-YEAR TOTAL COST OF OWNERSHIP	\$44,110	\$134,229
SWILERSHIP		
TOTAL THREE-YEAR TCO PER USER	\$441.10	\$1,342.29
	\$441.10 \$147.03	\$1,342.29 \$447.43

Figure 4
Three-Year Cost of Ownership for Hosted and On-Premises Microsoft Exchange — 1,000 Users

		0
HARDWARE	Hosted	On- Premises
	Exchange	Exchange
E-mail server (Dell PowerEdge)	\$0	\$5,280
Three-year ProSupport and Mission Critical four-hour, 7x24 Onsite Pack	\$0	\$1,064
AV/AS appliance (Barracuda Spam & Virus Firewall 200)	\$0	\$3,647
SOFTWARE	Hosted	On- Premises
	Exchange	Exchange
Exchange Server software	\$0	\$3,500
Exchange Client access licenses, 100	\$0	\$90,000
Software maintenance for 10 clients	\$0	\$35,000
Windows Server	\$0	\$882
Server OS software client access licenses or equivalent	\$0	\$39,995
Clients, 1,000	\$54,000	\$62,000
		On-
LABOR	Hosted	Premises
	Exchange	Exchange
FTE IT admins (\$80,000/year fully burdened salary		
growing at	0.2	2.0
5% per year)		
IT admin cost (Year 1)	\$16,000	\$160,000
IT admin cost (Year 2)	\$16,800	\$168,000
IT admin cost (Year 3)	\$17,640	\$176,400
		On-
HOSTING FEES	Hosted	On- Premises
HOSTING FEES	Hosted Exchange	
## HOSTING FEES \$6.95 per user per month		Premises
	Exchange	Premises Exchange
\$6.95 per user per month TOTAL THREE-YEAR TOTAL COST OF	Exchange \$250,200	Premises Exchange \$0
\$6.95 per user per month TOTAL THREE-YEAR TOTAL COST OF OWNERSHIP	Exchange \$250,200 \$354,640	Premises Exchange \$0 \$745,768

SAVINGS ARE SUBSTANTIAL, EVEN FOR LARGE ORGANIZATIONS

An examination of the tables above reveals that a 100-seat deployment of Exchange will result in greater cost savings compared to its 1,000-seat counterpart. Specifically, hosted Exchange will result in a 67% cost savings compared to on-premises Exchange for 100 seats, and a 52% reduction in the cost of ownership for a 1,000-seat organization.

QUESTIONS YOU SHOULD ASK

QUESTIONS TO ASK OF YOUR SENIOR MANAGEMENT

- Is messaging management a core competency that offers our organization some sort of competitive or other advantage?
- Do we have enough IT staff members to do everything the business requires, such as messaging, security, protecting against data leaks, encryption, tech support, etc.?
- How much will it cost us to deploy all of the new capabilities that we will need for archiving, encryption, security and other capabilities over the next few years?
- What opportunity costs do we face by managing our messaging infrastructure internally?
- When we need to migrate to a new version of Exchange, how much will it cost?
- Do you have an offsite data backup plan that is tested and restored at least once annually, to ensure we can be back up and running if the server(s) crash?

QUESTIONS TO ASK OF A PROSPECTIVE PROVIDER: COMPANY BASICS

- · Are you financially viable?
- How long have you been in the hosted Exchange business?
- How long have you been in the specific business for which you are being considered (hosted Exchange, security, archiving, encryption, etc.)?
- How many customers do you support and how has this changed over the past six months? The past year?
- What size and type of customers do you support?
- Can you provide referenceable customers that are similar to our organization?
- What email volume do you support and how has this changed over time?
- What corporate certifications or audits do you offer?

QUESTIONS TO ASK OF A PROSPECTIVE PROVIDER: WHAT'S INCLUDED?

- What is the minimum number of users that you require to set up a hosted Exchange account?
- Does each account include a free copy of Microsoft Outlook? If so, which version?
- Does each account include a free copy of Microsoft Outlook for the Mac? If so, which version?
- How much storage is included per account?
- Can this storage be allocated differentially across your users, or is it a fixed amount per user?
- How much does storage cost per gigabyte beyond the basic included in each account?

Is messaging management a core competency that offers our organization some sort of competitive or other advantage?

QUESTIONS TO ASK OF A PROSPECTIVE PROVIDER: SERVICES

- What version(s) of Exchange do you support today?
- What security services are offered as part of a basic hosted Exchange account or for an additional fee? Anti-virus? Anti-spam? Anti-spyware? Web filtering? Outbound content filtering/data leakage protection?
- What other capabilities do you offer, including archiving, encryption, hosted SharePoint, etc.?
- What mobile platforms are supported, including BlackBerry, Apple iPhone, Good Technology, etc.?
- What migration services do you offer?
- What provisioning tools are included?
- Are disaster recovery services offered if the customer system is unavailable?
- Can administrators easily add/delete/change services and users with a control panel or equivalent?
- How easy is sign-up for new services?
- Are self-migration and/or full-service migration capabilities offered?
- Do you offer dedicated servers for those clients that need it?
- Do you offer a dedicated technical account representative?
- · Are end-users able to manage their own configurations and settings?

QUESTIONS TO ASK OF A PROSPECTIVE PROVIDER: INFRASTRUCTURE

- How many data centers do you operate?
- Do you offer data backups for disaster recovery purposes?
- What are the specs and certifications for the data center(s)?
- Is the data center SOC 2 Type II certified? If so, for how many years?
- What architectural capabilities ensure that there is neither delay in message delivery nor any additional, unnecessary risk incurred by storing a copy of the message?
- Do you perform full, nightly backups of customer data? If so, do you perform full tests and restores to ensure that they can be restored if necessary? How frequently?
- Are you using your own technology or another vendor's?
- How scalable is your infrastructure?
- Do your data centers have backup generators, redundant telecommunication links, etc.?

What mobile platforms are supported, including BlackBerry, Apple iPhone, Good Technology, etc.?

QUESTIONS TO ASK OF A PROSPECTIVE PROVIDER: RELIABILITY

- · What Service Level Agreements do you offer?
- How much downtime has your hosted Exchange infrastructure experienced during the past month? Six months?
- Do you have a money-back guarantee if your service is down longer than your SLA specifies?

QUESTIONS TO ASK OF A PROSPECTIVE PROVIDER: SECURITY

- How physically secure is your data center?
- What intrusion detection systems are in place?

QUESTIONS TO ASK OF A PROSPECTIVE PROVIDER: SUPPORT

- Do you provide 24 x 7 technical support?
- If 24 x 7 support is provided, is it live support during non-business hours or do you have to submit and email and receive a response the next business day?
- Do you provide different means of communication including phone, email and online chat?
- · Is your support team based in the United States?
- Is only one IT administrator able to contact support with questions or can any employee with a question or issue contact a support representative?

It is important to note that not every question will be important to every potential customer of hosted Exchange, nor will an affirmative answer to every question discussed above be necessary.

WHAT TO LOOK FOR IN AN EXCHANGE HOSTING PROVIDER

Not all hosted Exchange providers are created equal. There are often important distinctions between even leading vendors, and so decision makers should evaluate providers based on their specific requirements. Here are some of the key issues to consider when evaluating providers of hosted Exchange services.

MULTIPLE DATA CENTERS

Does the provider operate multiple data centers? If so, are these data centers served by multiple, Tier 1 Internet providers? These are important considerations for disaster recovery purposes, but they can also permit greater levels of uptime compared to a provider that operates only one data center or that does not use highly available Internet providers.

Further, the use of multiple data centers allows the use of a data center that is geographically closer to users and so can provide better messaging system performance. Related to this is the ability to specify which data center serves which mailboxes, something that not all hosted Exchange providers offer.

THE PROVIDER'S TRACK RECORD

The provider's track record is another important consideration. How long have they been in operation? What are their long-term uptime numbers? What is their past and

Not all hosted Exchange providers are created equal. There are often important distinctions between even leading vendors. current financial performance? How many customers do they have? All of these questions should be answered satisfactorily.

THE PROVIDER'S LONG-TERM ROADMAP

A provider's long-term roadmap of planned feature and function enhancements is also an important consideration in choosing a provider. When will they migrate to the newest version of Exchange? Do they offer hosted SharePoint or Lync? Do they offer hosted archiving? What other services, features and functions are on their long-term roadmap? How consistent have they been in deploying new services, features and functions in years past?

THE COST AND PAIN OF MIGRATING TO A NEW PROVIDER

Another important consideration in choosing a provider of hosted Exchange 2010 or 2013 is the tools and services they offer to help in the migration of data, either from another hosted Exchange provider or from an on-premises deployment of Exchange. This is an important issue, since the migration can be time-consuming and somewhat onerous if the wrong provider is chosen.

THE PROVIDER'S SUPPORT CAPABILITIES

It is also important to understand the specific support capabilities that a hosted provider offers. For example, how long will the provider's support organization take to respond to an inquiry during business hours? After-hours on weekdays? At 3:00am on a Saturday night? Further, what other support capabilities does the provider offer for tech support staff and end users?

SUMMARY

Hosted Exchange is a robust, business-grade platform that is in use by 10 million business users around the world. It offers the full Exchange experience for users who can access it via a variety of platforms, and it free IT from the burden of having to manage an Exchange infrastructure internally. As a result, the cost of hosted Exchange can be significantly lower than the cost of Exchange managed on-premise, for both small and large organizations of 1,000 or more users.

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